

# Monetary and Fiscal Policy: Privileged powers, entwined responsibilities<sup>1</sup>



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The nexus between monetary and fiscal policies runs deep. Both are intrinsically entwined as instruments of the state with privileged access to resources. Achieving overall economic stability requires that policymakers wield these powers responsibly. Breaching the limits in one policy domain jeopardises sustainability in the other. The two policies must operate consistently and with sufficient safety margins, within a "corridor of stability". This calls for institutional arrangements that encourage a balanced reliance on each and an appropriate degree of coordination. Those arrangements have worked very well during the pandemic, but challenges loom ahead, as tensions between the two policies are likely to re-emerge. The "joint normalisation" task from unprecedented historical conditions will play a key role.

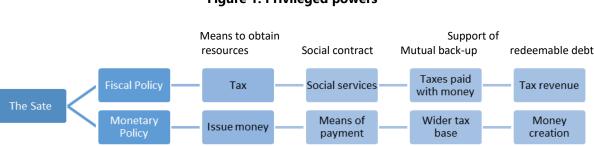
The Covid-19 crisis has brought to the fore the nexus between monetary and fiscal policies. Faced with an unprecedented economic collapse, monetary and fiscal authorities acted in unison to stabilise markets and shore up activity. The two policies have worked smoothly together so far. But there are questions about whether they will continue to do so as the crisis fades and about the implications of any tensions that may arise.

<sup>&</sup>lt;sup>1</sup> The views expressed are those of the authors and do not necessarily represent those of the Bank for International Settlements. We are grateful to Stijn Claessens, Fiorella de Fiore, Marco Lombardi and Fernando Restoy for comments, and to Burcu Erik and Berenice Martinez for excellent research assistance.

This note examines these issues by standing back and exploring the deeper nexus between the two policies. This perspective emphasises that monetary and fiscal policies are intrinsically entwined as carried out by organs of the state – the government and the central bank – with privileged access to resources.<sup>2</sup> Privileged powers come with commensurate responsibilities. The powers have limits that, if breached, can seriously damage the economy. And breaching them in one policy domain would jeopardise sustainability in the other. Thus, achieving overall economic stability requires that policymakers wield the powers responsibly. Both policies need to work consistently with a common focus on long-term sustainability. In turn, this calls for institutional arrangements that encourage a balanced reliance on each and an appropriate degree of coordination, which varies with the economic context. Those arrangements have worked very well during the pandemic, when monetary and fiscal policies worked in close concert to limit the pandemic's fall out. But more challenging tests lie ahead, as tensions between the two policies are likely to re-emerge.

## **Privileged powers**

Fiscal and monetary policies are intimately linked and share common roots (Figure 1). Both are key policy functions of two organs of the state: the government and the central bank. And both are tools through which the state gains privileged access to resources, through, respectively, the power to tax and the power to issue "money" – irredeemable debt that acts as means of payment. Money, in turn, is the cornerstone of the central bank's ability to set interest rates, through which it exerts a pervasive influence on the economy.<sup>3</sup>



#### Figure 1: Privileged powers

These powers are exercised as part of an implicit social contract. Taxation is accepted on the premise that it allows the provision of valuable services to society. The issuance of money is predicated on its acceptance as a means of payment and unit of account, for which a stable value is key. The powers to tax and issue money, in turn, back each other up. Most directly, the requirement to pay taxes with money helps establish a demand for money, thereby helping to underpin its value. A stable monetary system, in turn, helps shore up the tax base.

The privileged access to resources that these power grant also ultimately support the government and central bank's ability to issue redeemable debt. Tax provides the resources to repay debt; the central bank's ability to issue money generates income (seigniorage) and allows the government to avoid *technical* default, given that debt is redeemable in money.<sup>4</sup>

<sup>3</sup> More specifically, it is the demand for settlement balances with the central bank that is the basis for its power to set interest rates. See Borio and Disyatat (2010) and the references therein for a detailed discussion.

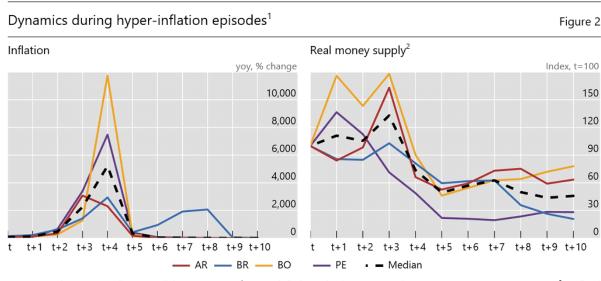
<sup>&</sup>lt;sup>2</sup> This echoes the seminal paper by Sargent and Wallace (1981), which views central banks and the government together within the consolidated intertemporal government resource constraint. In doing so, the paper highlighted how key macroeconomic outcomes, chiefly inflation, are jointly determined by fiscal and monetary policy. Following in the footsteps of Leeper (1991) and Sims (1994), a large literature on the fiscal theory of the price level has subsequently explored the key insights that follow from this perspective.

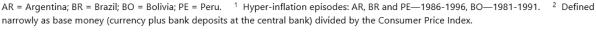
<sup>&</sup>lt;sup>4</sup> The flexibility in the fiscal space which money creation accords is set out in Wray (1998).

These privileged powers are subject to limits, again reflecting their assignment as part of the implicit social contract. Taxes generate incentives for avoidance, especially if the proceeds are not seen as well-spent: the higher the tax rate, the stronger the pressure. Money will not be accepted if it loses its store-of-value property: the laxer the management of monetary powers, the higher the risk. Ultimately, approaching or reaching the limits of those powers causes economic activity to collapse, as trust in the state dwindles and the social contract is broken.

Consider taxes first. If agents are unable to avoid taxes, excessively high rates will reduce labour effort and diminish incentives to invest. The end-result is a reduction in the economy's productive capacity, and hence in the tax base, as output and wealth generation contract.<sup>5</sup> If agents are able to avoid taxes, the state has three options: i) reduce its own activity commensurately with the lower tax revenue; ii) borrow future resources by issuing debt; and iii) either renege on previous resource commitments (*strategic* default) or increase its reliance on money issuance to acquire resources. There are limits to how far it is possible to pursue each of these avenues without damaging the economy.

Consider money next. A lack of discipline in exercising the power to set interest rates can generate runaway inflation and/or financial crises with widespread defaults. Such episodes would go hand-in-hand with a collapse in output and large wealth dislocations. In open economies, exchange rate depreciation is a key amplification mechanism, as agents' attempts to avoid inflation and/or default-induced losses on domestic obligations spur large-scale capital flight. In the extreme, a loss of trust in the institution of money would undermine the viability of the payment system, causing demonetisation. This would effectively cripple the central bank's privileged access to resources. Figure 2 illustrates the experience of hyperinflation in a number of Latin American countries.





Source: IMF, Monetary and Financial Statistics; IMF, World Economic Outlook; national data.

<sup>&</sup>lt;sup>5</sup> Jaimovich and Rebelo (2017) discusses the recent empirical literature and present a model that captures the nonlinear adverse effects of taxes on economic growth.

In these episodes, the demand for money – narrowly defined as cash and bank reserves and measured in inflation-adjusted terms – which represents the "tax base" for money, initially rises but then falls appreciably as the rate of inflation ratchets up.<sup>6</sup> This fall reflects agents' attempts to economise on their money holdings.

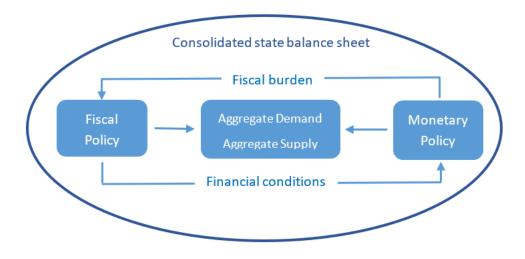
# **Entwined responsibilities**

Despite the common root of their powers, monetary and fiscal policies exert their impact on the economy through very different channels.

Fiscal policy impinges directly on economic activity through the compulsory transfer of resources via taxes, which in turn provides the basis for government expenditures and transfers – another major influence on activity. Indeed, the government wears a double hat: it *spends* on private-sector goods and services and it *produces* non-marketable services – it is a major employer in the economy.<sup>7</sup> Importantly, fiscal policy also affects the incentives that drive decisions about resource allocation. It can thus work to shape economic growth, encouraging certain types of activity or sectors over others.

Monetary policy works more indirectly, primarily through the interest rate, which influences financial conditions and hence expenditures. Even so, its effect on the economy is pervasive and potentially long-lasting, particularly through its impact on debt accumulation and the evolution of private sector balance sheets more generally.<sup>8</sup>

Despite these differences, both policies interact closely through two, overlapping, mechanisms: their respective impact on the economy; and interlocking balance sheets and the associated income transfers (Figure 3).



## Figure 3: Entwined responsibilities

<sup>6</sup> Seigniorage is equal to  $\mu$ m where  $\mu$  is the rate of money expansion and m is the stock of real money balances. The expression can be decomposed into  $\pi$ m +  $\Delta$ m where  $\pi$  is the inflation rate and  $\Delta$ m the change in real money balances. The first term is the revenue from the "inflation tax" and the second term is the revenue from the public's desire to hold real money balances. The amount of resources that accrue to the state thus depends importantly on the stock of real money balances. Following Cagan (1956), a large literature has studied the behaviour of real money demand during hyperinflation episodes. Bruno and Easterly (1998) document the negative impact of high inflation on growth. Schmitt-Grohé and Uribe (2008) outlines the underlying frictions that make inflation costly in New Keynesian models.

<sup>7</sup> This excludes its role as owner of enterprises, which of course also affects its revenues, expenditures and transfers. In the national accounts, the value of non-marketable output (eg, the services of the public administration) is a component of GDP and approximated by the wage bill. This can be very large: it averages around 10% for both advanced and emerging market economies, and can be as high as 20% or more.

<sup>8</sup> The persistent effects of monetary policy through its impact on debt and balance sheets has been recently emphasised by Mian et al (2020) and Rungcharoenkitkul et al (2019).

The impact on the economy is the more prominent mechanism and is well recognised. Both policies influence aggregate demand and thus inflation, hence the long tradition of analysing the appropriate "policy mix".<sup>9</sup> And both have a bearing on the economy's aggregate supply, and hence longer-term growth, through their impact on resource allocation. For monetary policy, this occurs primarily through its impact on investment in different sectors, including on expenditures for research and development.<sup>10</sup>

Apart from their joint influence on aggregate demand and supply, the two policies also infringe on each other's territory.

Fiscal policy impinges on financial conditions: debt issuance has an impact on the yield curve (term premia); perceptions of fiscal sustainability on risk premia – also for private sector borrowing – and exchange rates; and the state of public finances on banks' soundness – a key channel for monetary impulses – given banks' typically large holdings of government securities.

Monetary policy, in turn, influences the state of public finances: by setting interest rates, it helps determine the government's borrowing costs; through its effect on the exchange rate, it affects the fiscal burden of foreign currency debt; and through its impact on economic activity and inflation more generally, it can materially alter government expenditures and taxes. In the extreme, undisciplined monetary policy can fuel runaway inflation and financial instability, the latter resulting in huge fiscal costs.

More mechanically, though no less significantly, monetary policy exerts an influence on public finances through income transfers to and from the government as well as through interlocking balance sheets. The government owns the central bank: profits and losses (net remittances) ultimately flow into the government's accounts. And because a large portion of the government's and the central bank's liabilities are very close substitutes and the central bank typically invests in government securities, many economic issues are best examined through the lens of the *consolidated* balance sheet of the two entities.

Consider an operation that has become increasingly common – central bank large-scale purchases of government debt financed with interest-bearing reserves, or so-called "quantitative easing". Because of the close substitutability of (overnight or very short-term) government securities and those reserves, the operation is essentially equivalent to a debt swap.<sup>11</sup> The main difference is that banks are "captive lenders", as they are **obliged** to hold any bank reserves that the central bank issues. This softens the government budget constraint and can overcome debt "digestion" problems in the market due to large debt issuance, which would otherwise lead to market tensions.

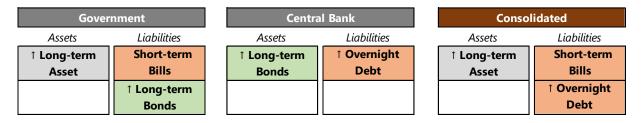
<sup>&</sup>lt;sup>9</sup> For a recent concise historical review, see Bartsch et al (2020).

<sup>&</sup>lt;sup>10</sup> Monetary policy affects investment both directly, through the cost of funding, and indirectly, through its impact on aggregate demand. Benigno and Fornaro (2018) and Garga and Singh (2021), for example, study the link between monetary policy and the economy's supply side within an endogenous growth framework. Another channel is through monetary policy's impact on credit expansion and property prices: there is evidence that credit booms have a long-lasting effect on resource allocation and hence productivity, mainly by boosting the construction sector at the expense of others – a process that reverses once the bust occurs by Borio et al (2015). In a similar vein, see Gopinath et al (2017).

<sup>&</sup>lt;sup>11</sup>With the exception of cash and the typically small amounts of bank reserves held to meet reserve requirements or as precautionary liquidity, government and central bank liabilities of the same maturity carry very similar interest rates. Note that the reasoning here applies at any level of the rate paid on bank reserves, including zero, as this is the rate that sets the tune for all market borrowing and lending at a similar maturity.

The tight link through interlocking balance sheets can be like a game of smoke and mirrors (Figure 4). Imagine that the government lengthens the average maturity of its fixed-rate debt, by issuing a large amount at the very long end to finance the acquisition of some long-term asset, such as public infrastructure (left-hand panel). Imagine next that the central bank buys this debt and finances it with interest-bearing overnight bank reserves or its own very short-term debt (middle panel). If one looks at the government accounts on a stand-alone basis, one would think that the government has *reduced* the sensitivity of its funding costs to *higher* interest rates. But, in fact, the sensitivity is now higher. This is because higher rates will translate into lower central bank remittances. From a consolidated balance sheet perspective, the combination of the two transactions amounts to a large debt management operation, through which the state has actually financed itself at very short maturities (right-hand panel). As this example indicates, there can be major overlaps between central bank operations and public debt management.<sup>12</sup>

#### Figure 4: Smoke and mirrors



Note: The figure shows what happens to the consolidated government-cum-central bank balance sheet if the government issues long-term debt (green rectangle) purchased by the central bank and financed with interest-bearing bank reserves (de facto overnight debt – orange rectangle).

# **Tighter interactions**

Monetary and fiscal interactions have evolved over time. A longer-term factor has been the changing nature of the business cycle. Since the 1980s, with the conquest of inflation, recessions associated with financial disruptions have become more of the norm.<sup>13</sup> As a result, the impact of monetary policy on financial stability has gained significance relative to that on inflation as a factor affecting public finances. First, financial busts and crises can generate a huge fiscal burden.<sup>14</sup> Second, they have had a profound imprint on the operation of monetary policy, in a way that has tightened the interaction with fiscal policy.

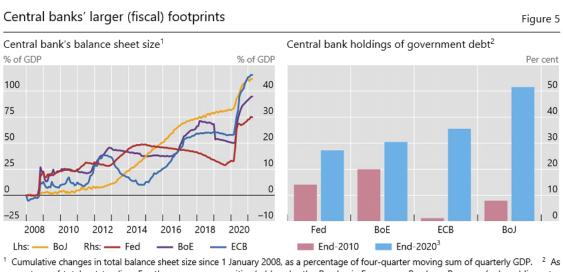
The Asian financial crisis in the late 1990s bore these hallmarks. The financial losses were immense, with the fiscal burden shifted to the central bank in some cases. Central banks in the region have also steadily built up large foreign exchange reserves even as they have adopted more flexible exchange rate regimes. The resulting expansion of their balance sheets has become a key touchpoint, and sometimes a source of tension, with the government, because of the gains and losses linked to exchange rate movements and their impact on net remittances to the government.

<sup>14</sup> See, eg Borio et al (2020).

<sup>&</sup>lt;sup>12</sup> See Greenwood et al (2014). From this perspective, monetary financing, in the sense of issuing central bank debt in lieu of government debt, does little to relax the state's financing constraint. If central bank debt is used to retire government debt from the market, this is simply a debt swap. If, more overtly, the proceeds of central bank debt are transferred to the government, the result is a reduction in central bank capital matched by a corresponding increase in government assets – again leaving the consolidated balance sheet unchanged.

<sup>&</sup>lt;sup>13</sup>Borio et al (2018), for example, show that since 1985, financial cycle proxies outperform the term spread – a traditional and popular recession indicator – in predicting recessions.

Among advanced economies, the GFC has also intensified monetary-fiscal interactions. For one, having kept interest rates at very low levels for many years, monetary policy has helped ease fiscal burdens and expand the government's policy headroom. In addition, as central banks have increasingly relied on adjustments to the size and composition of their balance sheets to set the policy stance ("balance sheet policies"), each policy's footprint on the other has increased through interlocking balance sheets and remittances. Central bank balance sheets have soared (Figure 5, left-hand panel), reflecting large-scale purchases of government securities funded predominantly with interest-bearing reserves. In many advanced economies, central banks now hold roughly a third of all outstanding government bonds – in the case of Japan, over half (right-hand panel). And with much larger balance sheets, central bank profits and losses, and the associated income transfers, have also grown. Moreover, during the Covid crisis, also many EMEs have intervened in their government bond markets to calm tensions.



percentage of total outstanding. For the euro area, securities held under the Pandemic Emergency Purchase Program (only public sector securities), Public Sector Purchase Programme (only sovereign bonds) and the Securities Market Programme. <sup>3</sup> For GB, as of Q3 2020.

On the flip-side, the monetary implications of fiscal decisions have also increased. As monetary policy has sought to control a larger segment of the yield curve, the overlap with public debt management has grown: by influencing the curve, debt management operations now have a direct impact on the effective monetary policy stance. This is in marked contrast with pre-GFC arrangements. To be sure, in those days, most central banks did routinely purchase government bonds as part of their monetary operations to implement interest rate policy. But those operations were substantially smaller and the central bank operated so as to minimise the impact on bond yields in order not to interfere with the signal of the stance conveyed through the policy rate – the exclusive measure of the stance.

More generally, the GFC and the Covid episodes illustrate how crises typically have the effect of further tightening the interaction between monetary and fiscal policies. In these situations, the two policies become highly complementary, as they leverage each other's comparative advantage in resource mobilisation. The central bank can quickly mobilise and channel resources in a targeted way, through its close interface with financial markets, leveraging its lending and market-making capacity. For its part, the government can instil stability by providing essential fiscal backstops to key economic sectors, especially banks, and by transferring resources to particular economic segments. In fact, the government may grant these backstops also to the central bank itself. In this case, the objective is exclusively of a political interference that may hinder its ability to pursue its stated objectives, ie protect its independence (see below).

Sources: ECB; Bank of England; Bank of Japan; Board of Governors of the Federal Reserve System; United Kingdom Debt Management Office; Datastream; national data; BIS calculations.

## Managing the interaction: sustainably leveraging on complementarities

Managing the entwined powers and responsibilities is critical to ensure that monetary and fiscal policies together support a thriving economy. The key is to exploit their respective comparative advantages.

Arguably, fiscal policy is best suited to enable robust long-term growth, by drawing on its ability to direct resources to specific segments of the economy. Examples include promoting an environment conducive to investment and innovation as well as carrying out investment directly in areas with high productive potential. Here, there are overlaps and synergies with structural policies. Monetary policy is better suited to help stabilise growth. This means seeking to keep the economy on an even-keel along a feasible growth path, by mitigating the forces that may derail it – be these inflation or, since the 1980s in particular, financial instability. Why such a comparative advantage?

Fiscal policy, the outcome of a fundamentally political decision-making process, has the necessary legitimacy to carry out the required, inevitably highly redistributive, policies. But for much the same reasons, it cannot respond nimbly to cyclical economic fluctuations. By contrast, being one-step removed from political decisions, monetary policy can act quickly and flexibly. And through its pervasive impact on financial conditions, can exert a powerful influence on economic activity.

To be clear, this by no means imply that each policy domain cannot complement the other. Far from it. Fiscal policy, in particular, can contribute importantly to mitigating economic fluctuations, not least through automatic stabilisers. It is simply that in *relative* terms, considering also governance arrangements, each policy is better suited for certain goals. Indeed, in exceptional times, such as crises or deep and protracted slumps, this relative comparative advantage becomes more nuanced. In such cases, the stabilisation powers of monetary policy alone are generally insufficient and fiscal policy must share the burden of promoting recovery.

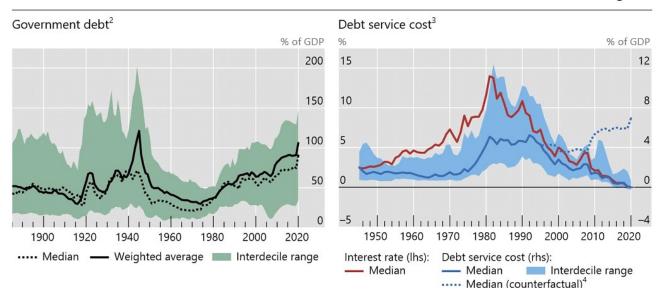
Operating against this comparative advantage can give rise to tensions and conflicts. Ill-timed and illcalibrated fiscal policy in the pursuit of stabilisation goals can overburden monetary policy's stabilisation function. The tendency for fiscal policy to be pro-cyclical, especially in emerging market economies, gives rise to particular challenges. At the same time, reliance on monetary policy to take charge of long-term growth can raise unrealistic expectations, drag the central bank into the political arena and undermine its legitimacy.

Fundamentally, a prerequisite for successful economic management is that both fiscal and monetary policies be sustainable. Neither can perform its function effectively if the other is out of kilter.

Unsustainable fiscal policy can undermine the sustainability of monetary policy, by forcing it into an "accommodation trap" in the face of rising public debt burdens. Over time, this could generate financial instability and/or inflation. The issue has gained prominence owing to the relentless rise in public debt to post-war peaks – in line or above World War II levels – even as debt service costs have fallen to post-war troughs, reflecting the decline in interest rates to historical lows (Figure 6). The dashed blue line in right-hand panel shows the counteracting forces at work: had interest rates remained at their 1995 levels, rising debt levels would have actually boosted debt service costs to post-war peaks by the end of 2020. This shows that public finances are now quite sensitive to any normalisation of policy interest rates.

Conversely, unsustainable monetary policy can threaten fiscal sustainability. Overly tight monetary policy that drives economies into deep recessions can erode the tax base. Excessively easy monetary policy can generate large fiscal burdens if it contributes to financial instability. Moreover, to the extent that sustained monetary accommodation encourages further government borrowing, it becomes harder for monetary policy to raise interest rates without increasing the government's refinancing burden.

#### Government debt and service cost<sup>1</sup>



<sup>1</sup> Sample consists of AR, AT, AU, BE, BR, CA, CH, CL, DE, DK, ES, FR, GB, GR, IN, IT, JP, NL, NO, NZ, PT, RU, SE and US. Statistics are computed using a smaller set of countries when data is not available. <sup>2</sup> General (if not available central) government core (if not available total) debt at nominal (if not available market) value. Latest available quarter for 2020. <sup>3</sup> Government debt-to -GDP multiplied by the simple average of short-term and long-term interest rates. <sup>4</sup> Median debt service had interest rates stayed at 1995 level.

Sources: Ò Jordà, M Schularick, and A M Taylor, "Macrofinancial History and the New Business Cycle Facts", *NBER Macroeconomics Annual 2016*, vol 31, edited by M Eichenbaum and J A Parker, Chicago: University of Chicago Press; S A Abbas, N Belhocine, A ElGanainy, and M Horton, "A Historical Public Debt Database", *IMF Working Papers*, no 10/245, 2010; European Commission, AMECO database; IMF, *World Economic Outlook*; OECD, Economic Outlook; Bloomberg; Datastream; Global Financial Data; Oxford Economics; BIS total credit statistics; BIS calculations.

Similarly, corrections from positions that risk becoming unsustainable by one type of policy can generate persistent headwinds for the other. Required protracted fiscal consolidation can increase the stabilisation burden on monetary policy. And a protracted normalisation of monetary policy can reduce the headroom for fiscal policy.

All this points to two key considerations.

First, it is important that both monetary and fiscal policies operate with *sufficient safety margins* – within a kind of "corridor of stability".<sup>15</sup> This would allow them to deal with unexpected shocks that could derail the economy and, as a result, the policies themselves. Failing to do so could trigger a vicious cycle, whereby both policies end up further narrowing their respective rooms for manoeuvre. If so, shocks become increasingly damaging over time.

Figure 6

<sup>&</sup>lt;sup>15</sup> This is a term coined by Leijonhufvud (2009) in the early 1970s to indicate how the economy can become unstable if it is operating outside a particular range. Here we use it to emphasise how policy can widen that corridor if it remains sustainable and operates with sufficient safety margins.

Second, it is equally important that the two policies operate *"consistently"*. Apart from minimising the likelihood of outright conflicts, a balanced reliance on the two is essential in order not to push one policy too close to its limit. Even if the short-term outcomes of an unbalanced reliance may be perceived as desirable, the long-term damage to the institutional credibility of policy is likely to be very costly and hard to reverse.<sup>16</sup>

The ease with which consistency can be achieved depends on circumstances and institutions. During crises, the interests of monetary and fiscal policies are generally aligned; moreover, markets may exert discipline on them to induce alignment. At other times, this is less likely to be the case. Hence clear institutional arrangements are important, primarily to avoid monetary policy being derailed by short-term political considerations. For monetary policy, a key institutional pillar is central bank independence, which allows monetary policy to focus on longer-term objectives. For fiscal policy, semi-independent fiscal councils can help provide an important cross-check on fiscal largesse. For both, constitutional provisions can strengthen these safeguards further, as has been done in some countries.

More importantly, a critical requirement for a constructive interaction is clear mandates. It is for monetary policy to focus on seeking to deliver – through price and financial stability – an environment conducive to sustainable growth. It is for fiscal policy to focus on the appropriate shape of growth and an economic structure consistent with society's preferences. This serves to ensure clarity in the delegation of duties and to provide a solid basis for policy legitimacy. Ultimately, such legitimacy will hinge on the ability to deliver satisfactory outcomes, ie to exercise the privileged powers responsibly.

At the current juncture, two challenges loom large.

First, both policies are running out of headroom and need to rebuild it in order to operate with sufficient safety margins. This longer-term "joint normalisation" predicament partly reflects some of the problems outlined above. As interest rates have trended down to historical lows, the constraint on monetary policy has considerably tightened, resulting in greater reliance on fiscal policy in economic stabilisation. Monetary policy must therefore be able to re-normalise when the time comes in order to keep financial conditions and the economy on an even keel. Concurrently, fiscal policy cannot take accommodative financing conditions for granted. Fiscal sustainability is essential and should be consistent with more normal interest rate levels, taking into account also future contingencies. Objectives, which have coincided during the Covid-crisis, may well diverge again at some point.

Second, and as a result, institutional arrangements ensuring that each of the two policies focuses on its respective mandate will be especially important to support sustainable growth. Along the normalisation path, as both policies seek to regain greater room for manoeuvre, they will tend to work at cross-purposes. This is likely to bring underlying tensions to a head. Communication can play a key complementary role, by shaping public expectations and supporting the policy priorities in each domain.

<sup>&</sup>lt;sup>16</sup> Arguments for temporary "irresponsible" monetary or fiscal policies in order to boost inflation, such as those in Eggertsson (2006), need to be considered in this light.

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**Piti Disyatat** rejoined the BIS in May 2019, after having previously served as Senior Economist between 2007 and 2010. Prior to this, he was Executive Director of the Puey Ungphakorn Institute for Economic Research at the Bank of Thailand starting in 2015. He has worked in various areas of the central bank including monetary policy strategy, financial risk management, foreign reserve management and monetary operations. Before joining the Bank of Thailand in 2001, he worked for two years as an Economist at the IMF. He holds a PhD from Princeton University and a Bachelor of Economics (First Class Honours) from the Australian National University.

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